

ABBOTSFORD CENTRAL OKANAGAN MEDICINE HAT & SOUTHEASTERN ALBERTA
OTTAWA NORTH OKANAGAN SOUTH OKANAGAN HAMILTON KAMLOOPS LETHBRIDGE
LONDON RED DEER RICHMOND SALT SPRING ISLAND SASKATOON SOUTH
SASKATCHEWAN CALGARY CHATHAM KENT EDMONTON KILLARNEY KITCHENER AND
WATERLOO MAPLE RIDGE VIRDEN WINNIPEG TORONTO VANCOUVER VICTORIA WEST
VANCOUVER PRINCE EDWARD ISLAND YELLOWKNIFE ALTONA AYLMER BULKLEY VALLEY
CARTWRIGHT PORTAGE QUEBEC FUNDY MISSION MORDEN NORTH NORFOLK SARNIA
SOURIS GLENWOOD BRANDON OAKVILLE GLENBORO SAINT JOHN SOUTHWES
MANITOBA TEMISKAMING WINKLER WINDSOIRESSEX BATTLE RIVER BEAUTIFUL PLAINS
KINGSTON GREY BRUCE DRAYTON VALLEY DURHAM KENT HARRISON MAYERTHORPE
NAPANEE NORTH SHORE NORTHERN NEIGHBOURS SELKIRK SHUSWAP SURREY
ALBERNI VALLEY INTERLAKE NORFOLK THOMPSON THUNDER BAY PILOT MOUND
SUDBURY COMOX VALLEY PRINCE GEORGE GRANDE PRAIRIE DAUPHIN BOUNDARY
BOISSEVAIN AND MORTON CAMBRIDGE & NORTH DUMFRIES BRANT BROKENHEAD
RIVER BURLINGTON CARMAN WHISTLER FREDERICTON NANAIMO PARKSVILLE-
QUALICUM REVELSTOKE CAMPBELL RIVER ORILLIA COQUITLAM GUELPH STEINBACH
WESTSHORE CARBERRY GASPÉSIE-LES-ÎLES HURONIA MONTREAL MINNEDOSA
NIAGARA OAK LAKE OSPREY PEMBINA-MANITOU PORT MOODY POWELL RIVER ST.
ALBERT BROCKVILLE TIGER HILLS CAMPBELLFORD/SEYMOUR COLUMBIA VALLEY
GOLDEN KIMBERLEY PRINCE ALBERT QUESNEL MISSISSAUGA BRAMPTON DELTA
ELKHORN PÉNINSULE ACADIENNE FOREST GRAND BEND PRINCE RUPERT NOVA
SCOTIA NEWFOUNDLAND AND LABRADOR TEMAGAMI BOWEN ISLAND FAMILY &
FRIENDS SAINT-MAURICE L'ESTRIE NAKUSP PLUM COULEE SUNSHINE COAST BANFF
DEEP RIVER PERTH CRANBROOK ELGIN-ST. THOMAS GRANDVIEW KENORA & LAKE
OF THE WOODS NORTH THOMPSON OXFORD SQUAMISH STRATFORD AND PERTH
SUSSEX NOVA SCOTIA BARRIE BIG GRASS SWAN VALLEY CRESTON-KOOTENAY RESTON
ROBLIN STURGEON YORK BATTLEFORDS BOW VALLEY LIVING LEGACY PETERBOROUGH
LANAUDIÈRE HOLLAND LASALLE MUSKOKA NORTH BAY WHITE ROCK SOUTH
SURREY BRADFORD WEST GWILLIMBURY HEARST LEROI NORTHEAST REGIONAL
COLDWELL LAC DU BONNET AND DISTRICT PEMBROKE PETAWAWA DISTRICT PITT
MEADOWS PRINCE EDWARD COUNTY WAWANESA **PARTNERS IN COMMUNITY VITALITY**



COMMUNITY
FOUNDATIONS
OF CANADA
all for community.

ANNUAL REPORT 2009

COMMUNITY MEANS SO MANY THINGS TO SO MANY PEOPLE. AND THE WORLD TO US. IN ALL WE DO AND ALL WE SAY, WE'RE ALL FOR COMMUNITY.

HIGHLIGHTS of 2009

- CFC members grant \$140.6 million to local priorities, despite the economic downturn
- Donors invest \$193.6 million in their communities through new gifts to local community foundations
- Community foundation assets across Canada reach \$2.85 billion
- Six new community foundations join CFC, for a total of 171 members
- Vital Signs promotes dialogue and action in 17 communities and at the national level
- CFC introduces an online leadership toolkit
- CFC and the Ontario Land Trust Alliance launch “Care for the Land You Love” campaign
- CFC launches www.responsible-investing.ca
- Media coverage of the community foundation movement continues to grow, from broadcasters like Canada AM and CBC National radio to prestigious periodicals such as The Vanier Institute of the Family's Transition Magazine
- CFC's new vision and logo for the movement are enthusiastically adopted by foundations from coast to coast, making the links between Canada's community foundations even stronger
- CFC announces Conference 2011: May 12–14, Vancouver, British Columbia



Community Foundations of Canada entered 2009 on the wave of our most successful international conference ever. But that positive moment also ushered in one of the most difficult financial years for our movement.

The value of this network was quickly evident: the economic downturn, and its unprecedented effects on our endowment-based members, became the subject of problem-solving conversations in small groups, CFC teleconferences, regional meetings, and other peer events. Throughout the year, member foundations shared their creativity and their approaches, along with their anxieties, as they found new ways to support their communities.

It seems that in most parts of the country, as we enter 2010, we've weathered the worst of the storm. It is a testament to the resilience of our members, the generosity of their donors, and the commitment of the citizens we serve that community philanthropy continues to flourish.

CFC's members are the lifeblood of this movement and of CFC. They are CFC's biggest contributor to many of our core programs. Their expertise is at the heart of our peer learning model. They continue to support and inspire CFC's best work.

Along with our members, many generous CFC program supporters have been with us in different ways over several decades, learning with us and supporting our journey. We are extremely proud to highlight some of them in these pages.

We would especially like to recognize two partners who have believed in the power of community philanthropy and the community foundation concept since the very beginning: the Charles Stewart Mott Foundation and The J.W. McConnell Family Foundation. Visionaries like Bill White, Mott's President, and McConnell's President & CEO, Tim Brodhead, have been champions of the community foundation idea from the first days of CFC. Together with the Lawson Foundation, these early supporters made CFC possible. Our very existence is due in large part to them – and they continue to challenge our thinking and support our movement in innumerable ways today.

One of our tasks this year was to begin planning our next conference. It is fitting as we look back on 2009, which started with debriefings on our successful Montreal event, to invite you all to participate in what promises to be another great international conference, this time in Vancouver in 2011.



Faye Wightman, Chair



Monica Patten, President and CEO

TAKING THE PULSE OF OUR COMMUNITY

VITAL SIGNS



“THE VITAL SIGNS PROGRAM IS A TREMENDOUSLY IMPORTANT TOOL IN BRINGING

2

INTERESTED IN MORE?

Visit our Vital Signs blog:



www.vitalsignscanada.blogspot.com



Follow CFCVitalSigns on Twitter

Community foundations across the country are using Vital Signs to track how their community is doing on a variety of quality of life indicators. Each foundation publishes its own local Vital Signs report card and CFC issues a national statistical snapshot called Canada's Vital Signs. The program is having a tremendous impact – sparking public debate on crucial issues, focusing community foundation granting on emerging community priorities, and linking issues from coast to coast.

The Ford Foundation helped propel this program from its origins at Toronto Community Foundation into a Canada-wide – and increasingly international – movement.

“Our partnership with Community Foundations of Canada supports the Ford Foundation’s goal of strengthening philanthropy and philanthropy’s role in social change,” says **Ford Foundation Senior Program Officer, Linetta Gilbert**. “The Vital Signs program is a tremendously important tool in bringing about change in communities. On a host of social issues – like child poverty, environmental threats or the literacy rate – the program provides the data and information that organizations need to develop effective plans of action.”

One example: Toronto’s Vital Signs Report revealed that after school hours unsupervised children are more likely to engage in gang-related or delinquent behaviour, or become victims of crimes. It also highlighted that in the neighbourhoods with the highest concentrations of children aged 6-13, only 5% have after-school programs. In response, Toronto Community Foundation launched a partnership in 2009 called “Beyond 3:30.” In eight high-needs middle schools, children now have access to healthy snacks, homework help, sports, arts activities, and more. Partners include the Toronto Foundation for Student Success, Toronto District School Board, Indigo, Loblaw Companies, Toronto CREW, and many others. An average of 80 students are participating in each school. Teachers note an increase in compassion, more effective communication skills, and better solutions to conflicts.

CFC’s Vital Signs program has been supported by The Ford Foundation, The J.W. McConnell Family Foundation, the Charles Johnson Charitable Fund, MacKenzie Financial, and CFC members.

ABOUT CHANGE IN COMMUNITIES” – Linetta Gilbert

HIGHLIGHTS of 2009

- Vital Signs reports in 17 Canadian communities are simultaneously released on October 6
- CFC conducts national polling on quality of life with Environics Research Group and publishes national highlights in a Globe and Mail insert on October 14
- Media interest is intense: front page in communities across Canada, CTV’s Canada AM, CBC national radio news, and more
- A new Vital Signs blog features outstanding guest commentators on critical social issues
- Vancouver Foundation launches Canada’s first Youth Vital Signs; other centres, including Victoria and Calgary, also move to publish youth reports
- Brazil, Australia, and American cities like Chicago, Baltimore, and Milwaukee model similar programs on Canada’s Vital Signs initiative

ENGAGING COMMUNITIES FOR **THE ENVIRONMENT**



“OUR PARTNERSHIP HAS MOBILIZED AND ENGAGED COMMUNITIES ACROSS THE COUNTRY



INTERESTED IN MORE?

@ www.cfc-fcc.ca/programs

With support from The J.W. McConnell Family Foundation, CFC has been increasing the capacity of local community foundations to tackle environmental challenges since 2003.

“Our partnership with CFC links us to urban and rural communities across Canada,” says McConnell’s CEO Tim Brodhead. “It has mobilized and engaged communities across the country in the environmental work that is a priority for our foundation. Together we are building environmental endowment funds, increasing the number and effectiveness of environmental grants, and supporting local leadership on environmental issues. But our relationship with CFC also reflects the reality that many environmental problems reach beyond our own backyard: regional, national, and global collaboration is also critical. CFC promotes that idea and facilitates that collaboration.”

Among CFC’s regional efforts is the Lake Winnipeg Watershed initiative involving community foundation partners in three provinces and additional support from The Winnipeg Foundation, the Edmonton Community Foundation, the Thomas Sill Foundation, the Walter and Duncan Gordon Foundation, and others. The initiative aims to raise public awareness of the crisis and determine the role that community foundations and other funders can play in improving conditions in the watershed.

Since 2003, 52 community foundations have participated in CFC’s environment initiative through McConnell-funded “Kick Start” grants and other support. Kick Start grants have spawned projects ranging from “green-themed” Annual General Meetings, to environment forums and consultations, to workshops on landscaping with native plants. The activities are engaging young people, forging links with First Nations communities, building relationships with environmental groups, media and business, attracting new donors, and seeding citizen engagement.

IN ENVIRONMENTAL WORK” – Tim Brodhead

HIGHLIGHTS of 2009

- For the first time, the environment is the third highest priority for granting among community foundations (after health and social services), accounting for nearly \$20 million, about 12% of all grants made
- Preliminary figures show well over \$400,000 in endowment funds have been committed to the environment
- CFC’s “Thinking Like a Watershed” is released in April: the strategy document suggests foundations focus on pollutant and nutrient reduction, water conservation and land use planning in the Lake Winnipeg Watershed
- CFC and the Ontario Land Trust Alliance launch ‘Care for the Land You Love,’ a campaign to raise awareness and funds for the ongoing stewardship of preserved lands like the Bruce Trail. Eleven community foundations and land trusts participate in 2009 with a goal of raising over \$200,000
- The International Institute for Sustainable Development evaluates CFC’s environmental program: its report is extremely positive and points the way forward

Supporting Your Community is a unique alliance between BMO Financial Group and CFC that makes it easy for clients of BMO Harris Private Banking and BMO Nesbitt Burns to pursue their philanthropic goals. The alliance allows them to create their own charitable fund at a community foundation while leaving the management of the fund with BMO.

“The Supporting Your Community program is about helping our clients create a lasting legacy in communities across Canada,” says [Marvi Ricker, V.P. Philanthropic Services at BMO Harris Private Banking](#). “BMO’s relationship with CFC, and with community foundations across the country, gives our clients access to the in-depth knowledge of local needs and opportunities that community foundations have. That’s a tremendous asset for investors who want to explore their personal charitable goals.”

One of the first SYC funds ever established (in 2006) recently transformed the future of a unique Ottawa organization – while fulfilling the charitable wishes of the donor. The Special Needs Equipment Exchange Service (SNEES) recycles equipment to children, adults and seniors with disabilities. Since its inception, SNEES has recycled more than 4700 special needs items valued at over \$3.6 million, at no cost to the individuals who need them. In 2009, SNEES lost its rent-free location, putting its whole future in jeopardy. The Community Foundation of Ottawa stepped in just in time by providing a grant from the Henry and Amanda Beauregard Fund, an early SYC fund whose purposes include providing equipment to support people with disabilities. That timely grant made it possible for SNEES to relocate and continue the critical services it provides to its clients in Ottawa.

Forty-three community foundations are now partnering with BMO Harris Private Banking and BMO Nesbitt Burns across Canada in the Supporting Your Community program.

BMO’s commitment to the movement goes beyond the Supporting Your Community program. The company is a sponsor of CFC’s international conferences, as well. “CFC brings the best minds in the field together to strengthen philanthropy,” says Marvi Ricker.

INTERESTED IN MORE?



www.bmoinvesting.com/supportingyourcommunity



www.bmonesbittburns.com/personalinvest

INTERNATIONAL NETWORK CHOOSES CFC AS HOST

In January 2009, CFC became home to the Transatlantic Community Foundation Network (TCFN), a network with a ten-year history of representing community philanthropy and leadership in 17 countries in Europe and North America. Canadian community foundations have been active participants in TCFN since the beginning.

“When we thought about moving TCFN out of Germany,” says **Brigitte Mohn, Executive Board Member of the Bertelsmann Stiftung (Germany)**, “we thought immediately of Canada and CFC. Community foundation leaders in Canada helped to establish TCFN a decade ago, and they have continued to contribute to TCFN in many, many ways. CFC is so well respected around the world in the field of philanthropy; TCFN gains stature with this move. We are very pleased CFC is willing to host the network.”

Created in 1999 by the Bertelsmann Foundation of Germany, with support and advice from the Charles Stewart Mott Foundation, TCFN provides opportunities for shared learning, network building, and dialogue to support community-based philanthropy around the world.



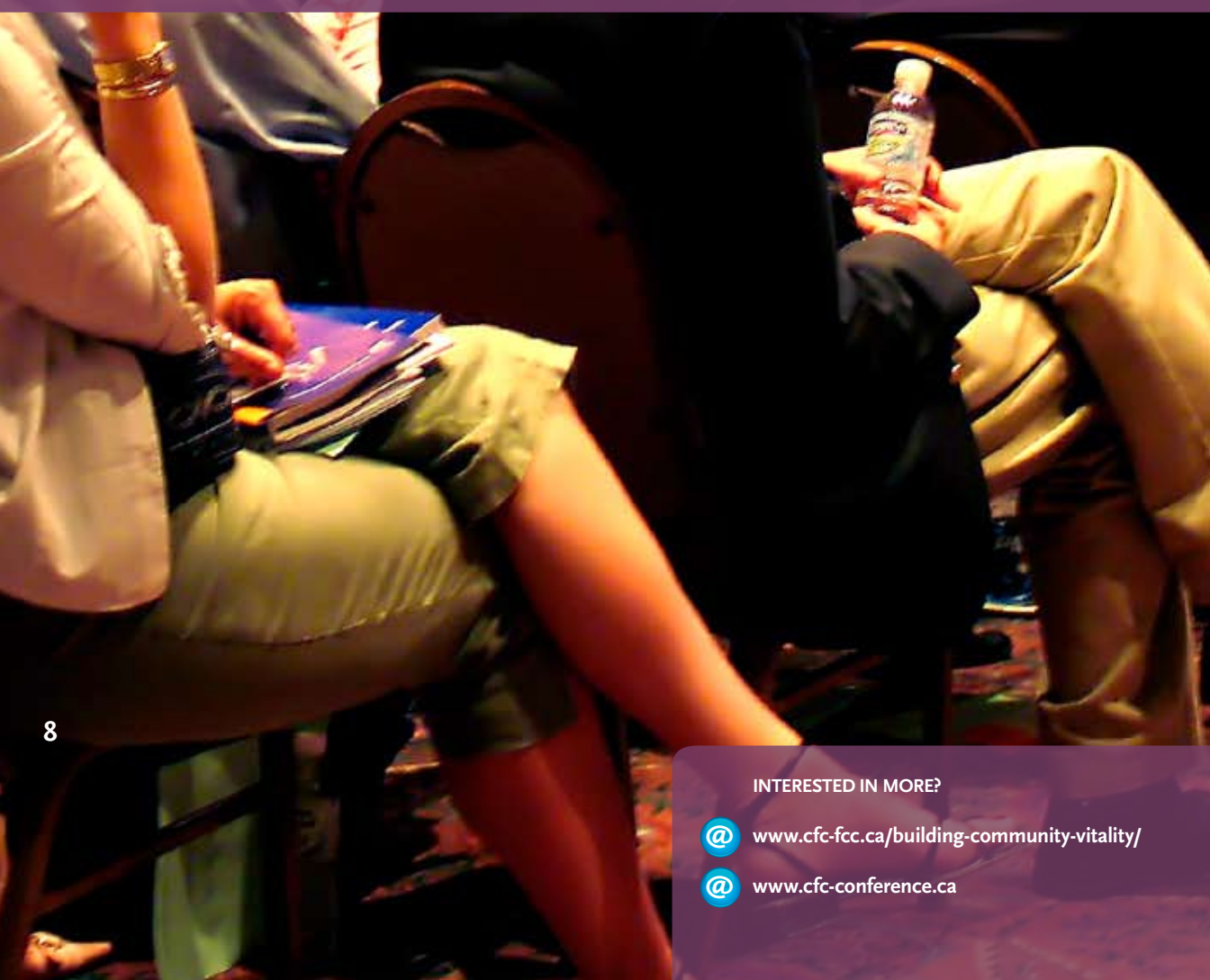
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www.tcfm-cfc.ca



“WE VALUE THE ENERGY THAT CFC PUTS INTO BUILDING RELATIONSHIPS. THEY SHARE



INTERESTED IN MORE?



www.cfc-fcc.ca/building-community-vitality/



www.cfc-conference.ca

CFC is a network for building and sharing knowledge, best practices, and innovation. Its peer learning model, CF-LINKS, continues to be highly valued by CFC members, by other Canadian organizations, and by the philanthropic community around the world. Investment management company McLean Budden has been a corporate champion of this CFC program for many years.

“McLean Budden is a solidly Canadian-based company with a global vision,” says **Roger Beauchemin, McLean Budden’s President and Chief Executive Officer**. “We see that same approach at CFC. We value the energy that CFC puts into building relationships. They share our entrepreneurial approach, our desire to innovate and our focus on the future.”

McLean Budden has been a generous sponsor of the CF-LINKS program, including national conferences, regional meetings, training workshops, and the development of learning resources.

CFC has a culture of continuous learning with staff and volunteers coming together in person and electronically to explore topics like community leadership, responsible investing, social networking, fund development in tough times, and other stewardship issues. New initiatives like the Ontario Land Trust partnership are introduced and ongoing challenges like crafting fund agreements are reviewed. New web-based training tools in English and French build the knowledge base of the movement.

OUR ENTREPRENEURIAL APPROACH” – Roger Beauchemin

HIGHLIGHTS of 2009

- More than 300 participants attend six Regional Meetings focused on “Leading and Succeeding in Challenging Times”
- Three peer gatherings allow for in-depth exchange of expertise for CEOs, Senior Finance officers, and Executive Directors
- Regional Coordinators deliver more than 60 on-site consultations on topics like strategic planning, Board development, and collaboration
- CFC releases an online toolkit to help organizations play a catalytic role in their communities: “Building Community Vitality: A Leadership Toolkit”
- CFC’s first online course, “Orientation to Community Foundations,” is launched in English and French – to resoundingly positive reviews from new staff and volunteers
- More than a dozen webinars engage participants in a wide range of topics from taxation to website management
- In a confidential survey, 85% of CFC members describe CFC as very good value



“COMMUNITY FOUNDATIONS HAVE A TREMENDOUS OPPORTUNITY TO USE THEIR ASSETS

HIGHLIGHTS of 2009

- CFC launches the first phase of its responsible investing (RI) website
- Community foundations in BC explore how they can work together on community investing strategies
- The Calgary Foundation, together with the United Way and Family and Support Services, produces “Money & Mission: Social Enterprise in Calgary,” an overview of the potential for social enterprise in their city
- The Globe and Mail highlights CFC’s focus on responsible investing
- The Community Foundation of Ottawa (CFO) creates an RI policy-development process. Working with CFC’s RI Pilot Project, CFO sought input from other community foundations and Canadian RI experts, aligned its thinking with the United Nations Principles of Responsible Investment (a document that now has more than 600 signatories representing about \$20 trillion of assets under management in 36 countries) and produced a comprehensive policy statement for Board review
- CFC hosts community foundation board chairs, investment committee members, CEOs, and other leaders to hear a panel of experts on the opportunities for foundations in responsible investing

With collective assets of close to \$3 billion Canada's community foundation movement is one of the country's largest grantmakers. Exploring ways to leverage those assets is at the heart of Community Foundations of Canada's focus on responsible investing (RI). Also known as mission-based investing, the approach encourages community foundations to use more of their assets – not just their grants – to meet their goals and have even greater impact on the issues that matter most to their communities.

“Community foundations have a tremendous opportunity to use their assets much more strategically to advance their mission,” says Eugene Ellmen, Executive Director of the Social Investment Organization. “Foundations implicitly understand how human and environmental factors contribute to true sustainability and they have the potential of influencing the capital markets strongly in a more sustainable direction.”

CFC's Responsible Investing Pilot Project is assisting community foundations across the country to start or advance along the path of responsible investing, adopt appropriate investment policies and programs, and increase the percentage of assets that are aligned with their mission.

MUCH MORE STRATEGICALLY TO ADVANCE THEIR MISSION” – Eugene Ellmen

Edmonton Community Foundation is a leader on the RI path. Its Social Enterprise Fund (SEF) – a partnership with the City and the United Way – is providing about \$5 million in flexible financing and business development services to local social enterprises, such as loans to build affordable housing. The capital is “recycled” as each loan is paid back. In 2009, a very difficult year for traditional investments, the SEF provided a 5%-6% return, in addition to its social value. Edmonton Community Foundation is excited by the SEF because it gives the foundation another way to use its assets to help innovative local charities, co-operatives and non-profits strengthen both their sustainability and their impact on the community.

CFC's RI Pilot Program is supported by the Ford Foundation and The Co-operators Group Ltd. CFC is also partnering with Philanthropic Foundations Canada to develop and share specific RI resources.

We sincerely thank CFC's RI Advisors: Coro Strandberg, lead consultant; Michael Jantzi, Jantzi-Sustainalytics; Robert Walker, Northwest & Ethical Investments LP; Peter Chapman, SHARE (Shareholder Association for Research and Education); Derek Gent, VanCity Community Foundation; Tim Draitin, Social Innovation Generation; and Eugene Ellmen, The Social Investment Organization.



A CATALYST FOR COMMUNITIES

YOUTH IN PHILANTHROPY



“WE KNEW THAT CFC COULD DEVELOP AND HARNESS THAT POTENTIAL

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www.yipcanada.org



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Youth in Philanthropy Canada on Facebook

Youth involvement in philanthropy is booming across Canada and has become a model here and around the world for other organizations seeking to engage youth in their communities.

The community foundation movement's youth initiative began in 1997 and has been fully and enthusiastically supported by member foundations ever since. Vancouver Foundation, for example, stepped up at a critical point to help CFC develop the national tools, resources and coordination to grow the movement over three years.

“When Vancouver Foundation saw the impact Youth in Philanthropy was having in British Columbia and elsewhere in the country, we knew that CFC could develop and harness that potential across the country,” says [Vancouver Foundation CEO Faye Wightman](#). “CFC’s Youth in Philanthropy tools are now respected around the world.”

More than 55 community foundations now have youth advisory councils, and many schools have active Youth in Philanthropy (YiP) programs: five in Victoria and dozens in Manitoba, for example. One of the most active YiP programs is in Winnipeg: a year-long extracurricular project that sees youth-led committees identify areas of focus, research community charities, and visit organizations before deciding how to award \$5,000 in grants provided by The Winnipeg Foundation. In 2009, more than 300 students from 22 high schools and the Boys and Girls Club of Winnipeg participated, making 164 grants – including support for medical equipment, artists overcoming mental health challenges, programs for newcomer youth, and other local priorities – for a total of more than \$115,000.

ACROSS THE COUNTRY” – Faye Wightman

HIGHLIGHTS of 2009

- Vancouver youth created the first-ever Youth Vital Signs report card, the product of youth-driven research and public opinion that gives a new voice to Vancouver youth age 15 to 24. The report aims to increase the influence of youth in public policy and community investment decisions that affect them by encouraging dialogue, debate and action. 1,700 youth contributed to the report. Vancouver Foundation’s Youth Philanthropy Council was a key partner
- In Hamilton, at the Youth Advisory Council’s “Living the Environment Conference,” students from 26 high schools learned about reducing their carbon footprint and mobilizing young people to create local and global change
- In Nelson, BC, the youth council of the Osprey Community Foundation held an eco-photo contest, judged by local professional photographers and the public. First place winners (one in the 12 and under and one in the 13-18 categories) received \$400 each to donate to local environmental non-profits. The photos will be used to raise awareness of environmental issues and build the foundation’s Environment Fund
- Fundy Community Foundation’s Youth for Change group (the first YiP created in Atlantic Canada years ago) received funding through CFC’s Environment Program and the Nuclear Waste Management Organization’s Youth and Community Grants Program to begin planning a community-wide environmental forum for Earth Day 2010. The forum will bring together non-profit organizations, youth, and other community members to voice their views on the environment and learn about greener lifestyles

For more than a decade, CFC's Benjamin Moore Community Restoration Program has connected Benjamin Moore to local not-for-profit organizations in need of support for their renovation projects. Successful applicants receive grants of cash and Benjamin Moore paint.

“By teaming up with CFC,” says **Benjamin Moore's Doug Funston**, “we can find great causes to support, and projects where our product and our people will be most appreciated. The goodwill this generates is incredible. CFC's cross-Canada network also allows us to move the program around from year to year, reaching new communities and giving profile to different Benjamin Moore retailers. It's a winning formula for us.”

The CFC/Benjamin Moore relationship is a long one – the first Benjamin Moore Community Restoration Program grants were made in 1998. Since then, Benjamin Moore has provided over \$530,000 in grants and \$116,000 in paint to more than 150 community projects across Canada.

In 2009, 33 grants were made totaling \$75,000 in cash awards and \$14,000 in donated Benjamin Moore paint. One of the grants helped repaint the exterior of Adsum's heritage home in Halifax. The location, on historic Brunswick Street, is an emergency shelter for youth, women, and children – one of several locations that together house as many as 55 women and children on any given night. Weather (and pigeons!) had taken their toll on the front porch, walls, and trim of the stately home. Benjamin Moore's cash grant and gift of paint gave the Adsum property a fresh, inviting look.



Community Foundations of Canada gratefully acknowledges the support of all its generous donors and sponsors in 2009.

PROGRAMS AND PROJECTS

Benjamin Moore Community Restoration Program

- Benjamin Moore & Co., Limited

Vital Signs®

- The Ford Foundation
- Charles Johnson Charitable Fund
- Strategic Charitable Giving Foundation

ENVIRONMENTAL INITIATIVE

- The J.W. McConnell Family Foundation

LAKE WINNIPEG WATERSHED INITIATIVE

- Edmonton Community Foundation
- Walter and Duncan Gordon Foundation
- The J.W. McConnell Family Foundation
- The Thomas Sill Foundation
- The Winnipeg Foundation

TRANSATLANTIC COMMUNITY FOUNDATION NETWORK

- Bertelsmann Foundation
- Charles Stewart Mott Foundation
- Silicon Valley Meaningful Assets Fund (through Community Foundation of Ottawa – received December 2008 for 2009)

NUCLEAR WASTE MANAGEMENT ORGANIZATION (NWMO)

- Youth and Community Engagement Grants Program

ONTARIO LAND TRUST ALLIANCE (OLTA)

- Care for the Land You Love Fund

DONORS AND SPONSORS

- An Anonymous Donor
- McLean Budden
- Charles Stewart Mott Foundation
- Price Waterhouse Coopers
- The Co-operators Group Limited
- The Ford Foundation
- The Thomas Sill Foundation
- Rahul K. Bhardwaj
- Megan E. Campbell
- Gord Durnan
- Suzanne Gibson
- Gary Gilmour
- Victoria Grant
- Judith Harder
- Terry Jackson
- Leanne Hammond Komori
- Jill McAlpine
- Barbara McInnes
- Barb McMillan
- Carolyn A. Milne
- Maureen Molot
- R. Philip M. North
- Monica Patten
- Ross Ramsey
- Kenneth Strmiska
- Vincenza Travale
- David Uffelmann
- Faye Wightman
- Cathy Wright

ENDOWMENT FUND

- Rahul K. Bhardwaj
- Martin Garber-Conrad
- Ross M. Harwood
- The Payne Fund at Hamilton Community Foundation
- Mark Neale
- Gerald S. McMackin

Support the future of Canadian communities

You can ensure that CFC's national programs – like the ones highlighted in these pages – continue to support communities in Canada and around the world. Make a gift to CFC's *All for Community Endowment Fund*. It's a wonderful way to leave a lasting legacy. Contact Monica Patten or Lois Graveline for details at 613-236-2664.

STATEMENT OF OPERATIONS AND FUND BALANCES

For the year ended December 31, 2009

	2009	2008
REVENUE		
Membership support	\$610,423	\$587,588
Donations, grants and sponsorships	508,829	562,017
Projects revenues	990,768	820,782
National conference	-	846,368
CF-LINKS fees	41,872	31,400
Interest, Sales and other revenue	18,553	58,861
	\$2,170,445	\$2,907,016
EXPENSES		
Salaries and benefits	663,621	689,278
Consultants	88,001	88,715
National conference	-	788,152
Program Activities		
CF-LINKS	137,258	46,997
Responsible Investing	63,043	-
Branding	-	104,965
Leadership	-	98,023
General Program Activities	59,859	61,550
Project Expenses	917,928	749,923
Administration & Amortization	278,030	271,676
	\$ 2,209,740	\$2,899,279
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	\$(39,295)	\$7,737
Fund Balances, Beginning of Year	\$96,290	\$85,307
Fund Activity	(10,735)	10,983
Fund Balances, End of Year	\$85,555	\$96,290

BALANCE SHEET

as at December 31, 2009

	2009	2008
ASSETS		
Cash and short-term deposits	\$279,735	\$354,732
Accounts receivable	39,524	213,812
Prepaid expenses	34,051	8,301
Capital Assets	22,238	14,677
Long term investments	54,426	30,815
	\$429,974	\$622,337
LIABILITIES		
Accounts payable and accrued liabilities	\$97,248	\$223,825
Deferred contributions	247,171	302,222
	\$344,419	\$526,047
FUND BALANCES		
Operations		
Invested in capital assets	22,238	14,677
Unrestricted	8,891	50,798
Endowment	54,426	30,815
	\$85,555	\$96,290
	\$429,974	\$622,337

TERRITORIES

Yellowknife Community Foundation

BRITISH COLUMBIA

Abbotsford Community Foundation
Alberni Valley Community Foundation
Bowen Island Community Foundation
Bulkley Valley Community Foundation
Campbell River Community Foundation
Central Okanagan Foundation
Columbia Valley Community Foundation
Comox Valley Community Foundation
Coquitlam Foundation
Cranbrook & District Community Foundation
Creston - Kootenay Foundation
Delta Community Foundation
Golden & District Community Foundation
Kamloops Foundation
Kent Harrison Foundation
Kimberley and District Community Foundation
LeRoi Community Foundation
Maple Ridge Community Foundation
Mission Foundation
Nakusp and Area Community Foundation
Nanaimo Community Foundation
Community Foundation of the North Okanagan
North Shore Community Foundation
North Thompson Communities Foundation
Northeast Regional Community Foundation
Osprey Community Foundation
Parksville-Qualicum Foundation
Phoenix Foundation of the Boundary Communities
Pitt Meadows Community Foundation*
Port Moody Foundation
Powell River Community Foundation
The Prince George Community Foundation
Prince Rupert Regional Community Foundation
Quesnel Community Foundation
Revelstoke Community Foundation
Richmond Community Foundation
Salt Spring Island Foundation
Shuswap Community Foundation
Community Foundation of the South Okanagan
Squamish Community Foundation
Sunshine Coast Community Foundation
Surrey Foundation
Vancouver Foundation
Victoria Foundation
West Vancouver Community Foundation
Community Foundation of Whistler
White Rock South Surrey Community Foundation

ALBERTA

The Banff Community Foundation
Battle River Community Foundation
Bow Valley Community Foundation
The Calgary Foundation
Edmonton Community Foundation
Drayton Valley Community Foundation
Community Foundation of Greater Grande Prairie
Lethbridge Community Foundation
Mayerthorpe Area Community Foundation
Community Foundation of Medicine Hat and
Southeastern Alberta
Red Deer & District Community Foundation
St. Albert Community Foundation

SASKATCHEWAN

Battlefords and District Community Foundation Inc.
Family & Friends Community Foundation Inc.
Prince Albert and Area Community Foundation Inc.
Saskatoon Community Foundation
South Saskatchewan Community Foundation Inc.

MANITOBA

The Altona Community Foundation Inc.
Beautiful Plains Community Foundation Inc.
Big Grass Community Foundation Inc.
The Boissevain and Morton Foundation Incorporated
Brandon Area Community Foundation Inc.
Brokenhead River Community Foundation Inc.
Carberry and Area Community Foundation Inc.
The Carman Area Foundation Inc.
The Cartwright and Area Foundation Inc.
Coldwell Community Foundation*
Dauphin & District Community Foundation
Elkhorn & Area Foundation
The Glenboro Area Foundation Inc.
Grandview & District Community Foundation
Holland & Area Community Foundation Inc.
The Interlake Community Foundation Inc.
The Killarney Foundation Inc.
Lac du Bonnet and District Charitable Foundation*
Living Legacy Community Foundation
Minnedosa & District Foundation Inc.
Morden Area Foundation Inc.
North Norfolk - MacGregor Foundation Inc.
Northern Neighbours Foundation, Inc.
Oak Lake & Area Foundation Inc.
Pembina - Manitou Area Foundation Inc.
Pilot Mound & District Foundation Inc.
Plum Coulee Community Foundation
Community Foundation of Portage and District Inc.
Reston and Area Foundation Inc.
Roblin District Community Foundation
Selkirk & District Community Foundation
Souris Glenwood Foundation Inc.
The Southwest Manitoba Regional Foundation
The Steinbach Community Foundation Inc.

Sturgeon Community Foundation Inc.
 Community Foundation of Swan Valley Inc.
 Thompson Community Foundation
 Tiger Hills Community Foundation Inc.
 Virden Area Foundation Inc.
 Wawanesa Community Foundation Inc.*
 Westshore Community Foundation Inc.
 Winkler Community Foundation
 The Winnipeg Foundation

ONTARIO

Aylmer Area Community Foundation
 Barrie Community Foundation
 Bradford West Gwillimbury and District
 Community Foundation
 Brampton and Area Community Foundation
 Brant Community Foundation
 Brockville Community Foundation
 Burlington Community Foundation
 Cambridge & North Dumfries Community Foundation
 Campbellford/Seymour Community Foundation
 Chatham Kent Community Foundation
 The Deep River and District Community Foundation
 Durham Community Foundation
 Elgin-St. Thomas Community Foundation
 Forest Community Foundation
 Grand Bend Community Foundation
 Community Foundation Grey Bruce
 The Guelph Community Foundation
 Hamilton Community Foundation
 La Fondation communautaire de Hearst
 Community Foundation
 Huronia Communities Foundation
 Kenora and Lake of the Woods Regional
 Community Foundation
 Community Foundation for Kingston & Area
 The Kitchener and Waterloo Community Foundation
 LaSalle Community Foundation
 London Community Foundation
 Community Foundation of Mississauga
 Muskoka Community Foundation
 Napanee District Community Foundation
 Niagara Community Foundation
 The Norfolk Community Foundation
 North Bay and Area Community Foundation
 Oakville Community Foundation
 The Community Foundation of Orillia and Area
 Community Foundation of Ottawa/Fondation
 communautaire d'Ottawa
 Oxford Community Foundation
 Pembroke Petawawa District Community Foundation*
 The Perth and District Community Foundation
 Community Foundation of Greater Peterborough
 Prince Edward County Community Foundation*
 Sarnia Community Foundation
 Stratford and Perth County Community Foundation
 Sudbury Community Foundation/Fondation
 communautaire de Sudbury

The Temagami Community Foundation
 The Temiskaming Foundation
 Thunder Bay Community Foundation
 Toronto Community Foundation
 Windsor Essex Community Foundation
 York Region Community Foundation

QUEBEC

La Fondation communautaire de l'Estrie
 Fondation communautaire Gaspésie-les-Îles
 Fondation communautaire de Lanaudière
 La Fondation du Grand Montréal/The Foundation
 of Greater Montreal
 Fondation communautaire du grand Québec
 Fondation communautaire du Saint-Maurice

NEW BRUNSWICK

Fredericton Community Foundation Inc.
 Fundy Community Foundation
 Fondation communautaire de la Péninsule acadienne
 Inc.
 The Greater Saint John Community Foundation
 Sussex Area Community Foundation Incorporated

NOVA SCOTIA

Community Foundation of Nova Scotia
 Rural Communities Foundation of Nova Scotia

PEI

The Community Foundation of Prince Edward Island

NEWFOUNDLAND AND LABRADOR

Community Foundation of Newfoundland and Labrador

* Foundation joined CFC in 2009

BOARD of DIRECTORS 2009

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HAMILTON, ON
Chair until May 09

RETIRED

David Uffelmann, Past Chair

KITCHENER, ON
Term ended May 09

Standing, left to right: Linda Raybin, Ross Harwood, Vincenza Travale, Terry Jackson, Jennifer Guy, Gerald S. McMackin, Sandra Richardson, Rahul K. Bhardwaj, Victoria McKenzie Grant, Martin Garber-Conrad, Marina Boulos-Winton.

Sitting, left to right: Leanne Hammond Komori, Gary Gilmour, Monica Patten, Faye Wightman, Gordon Durnan, Maureen Molot.



OFFICE OF THE PRESIDENT

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President and CEO

Milly Baino

Executive Assistant to the President and CEO

ORGANIZATION AND PROFESSIONAL DEVELOPMENT

Jane Humphries

Vice-President, Organization and Professional Development

Casey McCreary

Project Coordinator

Amy Thompson

*Project Coordinator
(on leave as of Sept. 2009)*

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Rick Steggall

Director of Finance and Administration

Bana Al-Khalidi

Finance Coordinator

Linda Zhang

Finance Coordinator (until Oct. 2009)

Marlowe Filippov

Administrative Assistant

RESOURCE DEVELOPMENT

Lois Graveline

Director of Resource Development

PROGRAM AND PROJECT DIRECTORS

Cindy Lindsay

Director of Member Services

Sara Lyons

*Program Director
(on leave as of Sept. 2009)*

Betsy Martin

Senior Advisor and Program Consultant

Barbara McMillan

Director of Regional Strategies

Allyson Reaves

Program Manager, Transatlantic Community Foundation Network

COMMUNICATIONS AND MARKETING

Anne-Marie McElrone

Director of Communications and Marketing

Ken Fraser

IT Manager (until Sept. 2009)

Simone Pfeiffer

Coordinator, Administration and Communications

REGIONAL COORDINATORS

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Kim Bater, AB/SK/NWT

Cindy Lindsay, Ontario

Barbara McMillan, BC

Lucie Saint-Gelais, Quebec

Cathy Wright, Atlantic

LEAD CONSULTANTS

Vicki Burns

Foil Media

Skana Gee

Gaynor Humphries

Nancy F. Johnson

Joly & Lopez Translation

Margot McLaren Moore

Derek Meehan

Jacque Morris

Josée Roy

Andrew Sharpe

Coro Strandberg

Margot Sunter

10 PRINCIPLES

These principles describe the ideals we strive for in all we do and all we say, all for community.

WE BUILD COMMUNITY VITALITY

WE UNDERSTAND OUR COMMUNITIES

WE CREATE OPPORTUNITIES FOR DIALOGUE AND INCLUSION

WE EMBRACE PARTNERSHIPS

WE TACKLE PRESSING ISSUES

WE EMBRACE DIVERSITY AND FOSTER RENEWAL

WE GRANT FOR BREADTH AND IMPACT

WE BUILD COMMUNITY ASSETS AND CHAMPION PHILANTHROPY

WE LEARN AND SHARE WHAT WE KNOW

WE ARE RESPONSIVE AND ACCOUNTABLE



COMMUNITY
FOUNDATIONS
OF CANADA
all for community.

WE ARE CANADA'S COMMUNITY FOUNDATIONS

Community Foundations of Canada is the national membership organization for Canada's community foundations.

We are the Canadian movement for community vitality, represented by 171 members from coast to coast. CFC was established in 1992 to connect and support this growing network of local foundations.

OUR MISSION

To build stronger communities by enhancing the philanthropic leadership of community foundations.

STRATEGIC GOALS

- To support established and developing community foundations in their endowment building and donor services, grantmaking and community leadership, and as accountable stewards of community assets
- To promote and advance philanthropy and community foundations
- To model philanthropic leadership in Canada and internationally



COMMUNITY
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